McMaster University

SOCIAL SCIENCES

Master of Public Policy in Digital Society

# MASTER OF PUBLIC POLICY IN DIGITAL SOCIETY

# MPP DEGREE

## Graduate Student Handbook 2022

DISCLAIMER:

**If there is a discrepancy between this handbook and the School of Graduate Studies Calendar, the School of Graduate Studies Calendar prevails.**

Date of Approval:
May 4, 2022

# MPP-DS Graduate Handbook

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# Introduction

The new McMaster Master of Public Policy (MPP) in a Digital Society program involves a unique co-teaching model which pairs reputed academics with accomplished practitioners to provide students with both a scholarly and professional perspective on complex policy issues.

The aim of the program is to train prospective policy leaders to navigate the rapidly changing dynamics of the technological landscape to more effectively address the complex social, political, and economic challenges that have accompanied the Digital Age.

As a graduate, you should expect to leverage the program's interdisciplinary training as both a policymaker and technologist to bridge gaps within the public, private and community sectors.

In addition to reviewing this handbook, students are strongly encouraged to consult the general regulations for a Master's Degree put forth by the School of Graduate Studies Graduate Calendar at: Regulations for Degree Progression - McMaster University (romcmaster.ca)

## COVID-19 Updates

McMaster University is planning and implementing all reasonable precautions in accordance with guidelines set forth by the Public Health Agency of Canada, Public Health Ontario, and Global Affairs Canada to ensure the safety of all. For all COVID related updates including University public statements, developments, campus activities and guidelines, please visit the University's COVID-19 website.

Given the dynamic nature of access to campus during the COVID-19 pandemic, the 2022-23 MPP Program will be offered remotely. Optional in-person learning experiences may be made available as restrictions ease.

To learn more about setting up your remote workstation, the latest available software offering for graduate students and to keep safe while you work online, please visit: Working remotely – School of Graduate Studies (mcmaster.ca)

## Faculty, Staff, and Course Instructor Information

For up-to date information regarding MPP-DS faculty, staff, professors of practice, and course instructors, please visit: https://socialsciences.mcmaster.ca/master-of-public-policy/people

## Important Dates

| Date: | Event: |
|---|---|
| May 2, 2022 (Monday) | Orientation Day |
| May 3, 2022 (Tuesday) | First day of class |
| June 24, 2022 (Friday) | Last day to add courses for Summer term |
| June 27-July 1, 2022 (Canada Day July 1) | Summer mid-term recess |
| July 15, 2022 (Friday) | Last day to drop courses for Summer term *(please note that all courses on a student's record after this date will require a grade)* |
| August 5, 2022 (Friday) | Last day of class for Summer term |
| September 6, 2022 (Tuesday) | First day of class for Fall term |
| October 10-14, 2022 (Thanksgiving Oct 10) | Fall mid-term recess |
| December 9, 2022 (Friday) | Last day of class for Fall term |
| January 9, 2023 (Monday) | First day of class for Winter term |
| February 20-26, 2023 (Family Day Feb 20) | Winter mid-term recess |
| April 14, 2023 **(**Friday) | Last day of class for Winter term |
| **Stat Holidays 2022**: January 1, February 21, April 15, May 23, July 1, August 1, September 5, October 10, December 25, | |

| | |
|---|---|
| December 26<br>**Stat Holidays 2023**: January 1, February 20, April 7, May 22, July 1, August 7, September 4, October 9, December 25, December 26 | |

***Dates are subject to change. You will be advised by your Professors or MPP Administration.***

# Program Information

## Overview

The Master of Public Policy in Digital Society is a professional graduate degree program that offers an innovative curriculum which seeks to bridge public policy thinking with technical expertise. The program trains prospective policy leaders to navigate the rapidly changing dynamics of the technological landscape to more effectively address the complex social, political, and economic challenges that have accompanied the digital age.

The MPP in Digital Society employs an innovative approach to learning which involves a mix of formats including traditional seminar-style courses, skills development labs, and professional development workshops. Collectively these formats allow for self-directed, team-based, experiential learning opportunities that address real-world problems and which draw on McMaster's signature problem-based learning approach.

The program welcomes applicants who have completed an undergraduate degree in fields such as political science, economics, sociology, communication studies, public policy, public administration, judicial studies, psychology, computer science, engineering, information science or related disciplines.

## Duration of Study

The Master of Public Policy in Digital Society is a full-time program which runs from **May to April**.

## Degree Requirements

The MPP in Digital society is a coursework-based program. Students will complete three semesters across 12 continuous months. Each semester is a four-month term consisting of three 3-unit seminar courses and three 1.5 unit skills development labs for a total course load of 13.5 units per semester. All seminars and skills development labs are required for graduation from the program. No electives are offered.
***Please note that amendments are forthcoming to the listing of courses in the graduate calendar, but the below information is correct.***

Students enrolled in the program will be required to complete **all** the following 3-unit seminar courses:

Seminar Courses

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- PUBPOL 701 / Public Policy Foundations I: Legislative, Regulatory and Judicial Dynamics
- PUBPOL 702 / Public Policy Foundations II: Market Fundamentals
- PUBPOL 703 / Public Policy Foundations III: Digital Governance
- PUBPOL 704 / Policy Analysis Case Study
- PUBPOL 705 / Policy Capstone

- PUBPOL 706 / Research Methods for Public Policy
- PUBPOL 707 / Architectures of Digital Ecosystems
- PUBPOL 708 / Digital Democracy: Threats and Responses
- PUBPOL 709 / Tech Sector Business Models

Skill Development Labs

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Students will also be required to complete the following **nine** (9) 1.5-unit skills development labs:

- PUBPOL 750 / Data Analysis for Public Policy I: Descriptive Statistics
- PUBPOL 751 / Data Analysis for Public Policy II: Causal Inference
- PUBPOL 752 / Data Analysis for Public Policy III: Data Visualization
- PUBPOL 753 / Working with Code I: Introduction to Web Development
- PUBPOL 754 / Working with Code II: Introduction to Database Systems
- PUBPOL 755 / Working with Code III: Introduction to Front-end with JavaScript
- PUBPOL 756 / Leadership I: Project Management
- PUBPOL 757 / Leadership II: Product Management
- PUBPOL 758 / Leadership III: Stakeholder Management

For more information on available MPP-DS courses, please visit: Courses — Master of Public Policy Program (mcmaster.ca)

Note about PUBPOL seminar grading: Your final grade will be rounded to the nearest whole number. For example: Student 1 receives 84.5 (A-), then their final grade would be rounded up to 85 (A). Student 2 receives 89.9 (A), then their final grade would be rounded up to 90 (A+). Student 3 receives 80.2 (A-), then their final grade would be rounded down to 80 (A-).

Grading Scale below from Section 2.6.9 Course Grading and Weighted Average Calculation of the Graduate Calendar:

Table (a): Graduate Student Grading Scale:

| Grade | Points | Equivalent Percentages | Pass/Fail |
|---|---|---|---|
| A+ | 12 | 90-100 | P+ |
| A | 11 | 85-89 | P |
| A- | 10 | 80-84 | |
| B+ | 9 | 77-79 | |
| B | 8 | 73-76 | |
| B- | 7 | 70-72 | |
| F | 0 | 69 and under | F |

A waiver for PUBPOL 702: Market Fundamentals or other courses is available through the in-program request form: Forms and policies for graduate students, staff and faculty – School of Graduate Studies (mcmaster.ca). Please select: **In-program request form**

All graduate students are also required to complete **SGS 101: Academic Research Integrity and Ethics, and SGS 201: Accessibility for Ontarians with Disabilities Act (AODA).** For full information about these courses, go to the School of Graduate Studies website here: How to enrol in – and complete – SGS 101 and 201 – School of Graduate Studies (mcmaster.ca)

Make sure to review the **degree completion** review process for your specific degree: Completing your degree – School of Graduate Studies (mcmaster.ca)

## Skills Development Labs

Skills labs are a unique offering of McMasters MPP in Digital Society Program. A complement to traditional, seminar-style graduate courses, the labs are intended to develop leadership capabilities and core digital competencies such as the fundamentals of programming and data analysis.

No prior experience in coding or statistics is required to participate in the skills labs. They are tailored for novice learners.

Skills labs are graded as pass, fail, or pass with distinction.

## Typical Course Schedule

| | |
|---|---|
| Spring Term (Term 1) | PUBPOL 701<br>PUBPOL 706<br>PUBPOL 707<br>PUBPOL 750<br>PUBPOL 753<br>PUBPOL 756<br>SGS 101<br>SGS 201 |
| Fall Term (Term 2) | PUBPOL 702<br>PUBPOL 704<br>PUBPOL 708<br>PUBPOL 751<br>PUBPOL 754<br>PUBPOL 757 |
| Winter Term (Term 3) | PUBPOL 703<br>PUBPOL 705<br>PUBPOL 709<br>PUBPOL 752<br>PUBPOL 755<br>PUBPOL 758 |

**** Note that our courses are only available to in-program students.***

## Protocol for Instructor being late to Zoom

If a Zoom class has not started within 15 minutes of the class time and there has been no correspondence from the instructor via email or A2L, students can leave class and assume that there is an extenuating circumstance that warrants a make-up class. A student can email the Instructor and CC the Academic Director and Program Executive Director regarding the cancellation of class.

## Tuition & Supplementary Fees

The tuition fees for Canadians/Permanent Residency in the MPP-DS program is $9,700/term. There are three terms, therefore total tuition is $29,100.

International Tuition is $18,500/term. There are three terms, therefore total tuition is $55,500.

Further information on Graduate Program fees can be found on the Registrar's website. Look under Faculty of Social Sciences.

Supplementary Fee Change Effective Fall 2022:
In recognition of the current online nature of the program, we are adapting our model to charge students in the program the rate charged to part-time graduate students, which is approximately 50% of the full-time rate (the fee schedule will now convey a "part-time/online" rate).

When the nature of the program changes in the future (ie. more in-person components), the fee structure will be re-evaluated at that time.

## Financial Aid

### Internal Scholarships

Students to whom we offer admissions are automatically considered for financial assistance in the form of a graduate scholarship. No special forms need to be filled out. Funding is awarded on academic excellence and the availability of funds. Funding is open to all domestic and international students.

Please note: The MPP program does not receive funding from the Province of Ontario, therefore there are some limitations regarding eligibility for funding, including the inability for students to leverage an OSAP grant. However, in addition to entrance scholarships, students are encouraged to use McMaster's platform "Award Spring" which matches students with available relevant funding opportunities. Award Spring is only accessible to current students; incoming students may not have access until August.

### McMaster Bursaries

MPP graduate students who demonstrate financial need can apply for the McMaster Graduate General Bursary Program.
*Please note: The McMaster Graduate General Bursary Program is not open to international students enrolled in graduate studies, MBA, medicine or physician assistant programs*.

Students in the MPP are also eligible for the Rainbow Fund. By demonstrating financial need and applying to the General Bursary, students will automatically be considered for certain bursaries like the Rainbow Fund Bursary (to be considered for the Rainbow Fund Bursary the student must also self-identify as 2SLGBTQIA+ in the main AwardSpring application).

If you wish to apply, you will be asked to submit financial information and documents through AwardSpring. That information will be assessed by the Office of the Registrar to confirm if the student demonstrates financial need. If it is determined they have financial need, a financial need score will be assigned.

The 2022-23 General Bursary application opens mid-August and closes mid-January. MPP-DS students need to fill out a form that mimics the questions OSAP asks. It is recommended to complete this form well before the deadline to allow time for review by Financial Aid staff. The Office of the Registrar will then provide SGS relevant information concerning students with a financial need score so SGS can determine if the student qualifies for the General Bursary.

Details about these bursaries can be found here: https://gs.mcmaster.ca/current-students/scholarships/
How to Apply instructions are included here: https://registrar.mcmaster.ca/aid-awards/how-to-apply/

### Wilson Leadership Scholar Award (WLSA)

We also refer students to the Wilson Leadership Scholar Award. There are up to a total of 10 awards available each year, valued at $12,000 in direct funding and up to $2,000 in experiential funding. Each cohort will include both undergraduate and graduate students.
Questions? Contact wilsonleader@mcmaster.ca

### TA/RA Work

Teaching and Research Assistantships are not guaranteed for MPP students, but positions are possible and will be circulated by email to students as they become available.

### Student Work Program

The McMaster Work Program allows graduate students who demonstrate financial need opportunities to work on campus part-time (max 10 hours/week) during the fall/winter terms.
Students can apply via AwardSpring, and applicants will be required to demonstrate financial need through an assessment that is similar to OSAP's.

### Emergency Financial Support

https://registrar.mcmaster.ca/aid-awards/emergency-financial-support/

Students experiencing a financial emergency can apply to this program through the Student Services team. This support is run solely through the Office of the Registrar so you would need to follow the instructions posted on their website/connect with Student Services to unlock this support.

#### Emergency Food Program (NEW!)

This is a newer program whereby students may be able to access grocery and hospitality services gift cards, as part of the Emergency Financial Support program. Main campus also has the McMaster Community Fridge that is free and open to all. It is located outside the McMaster University Student Centre (MUSC) and Mills Memorial Library, near Parking Lot B.

### External Scholarships

Information on external scholarships can be found on the following sites:

- Student Financial Aid and Scholarships
- Canada Graduate Scholarship - Master's Program
- School of Graduate Studies Scholarship Information
- Commonwealth Scholarships
- International Policy Ideas Challenge

### Career Opportunities

The MPP in Digital Society is intended to prepare graduates for career tracks at the intersection of technology and public policy. The training that students receive in the program positions them competitively for public service opportunities in technology, policy, data analysis, digital transformation, digital government, and digital service delivery. A grounding in digital technology and public policy is an asset for a much broader range of public sector employment opportunities.

The demand for public policy experts with a specialization in digital technology is by no means exclusive to the public sector. Many tech companies are incorporating a policy function into their organization.

Other career opportunities may include advocacy or research roles in the non-profit sector.

# Administrative Information

## MacID and McMaster Email

Your Mac ID is essentially your username for accessing services and systems at McMaster. Please activate it once you have accepted your offer to the program:

- Learn more about the MacID and activate it here.
- To change your MacID password, click here.
- Get started with McMaster Mail once you've activated your MacID. Learn more here. ***Note that McMaster students are expected to use their McMaster email address when communicating with faculty and staff. We will not send email to your personal email addresses once the program begins.***

## Student Card

As a new student, you need a McMaster Student Photo ID card. This card is an important piece of photo identification that is required to access supports, services and even spaces on campus.

To create your student card, you need to upload a photo as soon as possible. Please visit the Mosaic Student Centre (Personal Information > Demographic Data) to upload your photo.

Photo requirements: To be accepted as your student ID photo, your upload must:
Be a recent and similar to a passport photo (headshot only, looking straight into the camera)
Have a neutral or non-smiling expression
Be in colour, focus, good quality (i.e. Scanned photos of your drivers licence, passport or health card are NOT acceptable)
Be on an uncluttered background and of you alone (no other people, animals, etc permitted in the photo).
Must not contain any props (no hats, sunglasses, or graduation caps)
Maximum photo size **must be 3MB** or less to be successfully uploaded.

Uploaded photos not meeting the above criteria will be deleted, resulting in delays in receiving your student card.

For more information, view the resource Getting Ready for Life at McMaster on the School of Graduate Studies website.

### Student Profile

Prior to your first week of study, a fillable student profile template will be sent to you via email. Please fill it in with your information and submit. All student profiles submitted will be compiled and shared with the instructors/professors of the MPP-DS program as a tool for them to get to know you a little better. With your permission, we will also post our student profiles on the MPP website. Feel free to browse current students here.

### Workspace

If you need a quiet workspace, you're welcome to use LRW 5803. Below are the details:

**Location**: LR Wilson - 5803 (building # 74 on the campus map)
**Space**: This room can accommodate approximately 15 students in a socially distanced manner on a first come, first served basis. Keep in mind that it is not our own space; it is shared amongst members of the Spark team, MacDSL and anyone from the Faculty of Social Sciences who wishes to utilize it.
**How**: You will first need to obtain a security card from the graduate student lounge in the library to access the space. Once this is complete, please email pubpol@mcmaster.ca with your student ID# and card# so that we may arrange access to the room for you.
**When**: Once your card is activated, there is no need to request access to use the space; it is open 24/7 on a first come, first served basis.

Mills Library also provides a variety of study spaces to read, write, and work! This includes a specific graduate study room. Please visit their website for details: Mills Memorial Library | McMaster University Library

Finally, this is your Maurader's Map to the best campus study spots: Your Marauder's Map to the best campus study spots - Office of the Registrar | McMaster University

## Graduate Student Resources and Support Information

### The School of Graduate Studies

Getting Ready for Life at McMaster:
Before you join our graduate community, there's a few things you need to do: Getting ready for life at McMaster – School of Graduate Studies

Scholarships, Bursaries, & Awards:
Scholarships – School of Graduate Studies (mcmaster.ca)

Forms and Policies:

The School of Graduate Studies (SGS) has a plethora of forms and policies available to students listed on their website: Forms and policies for graduate students, staff and faculty – School of Graduate Studies (mcmaster.ca)
Including but not limited to:

- Parenting Leave Form
- Petition for Special Consideration (ie. Use this form for leaves of absence that do NOT include pregnancy or parental leave)
- Request for Change in Graduate Student Status
- Request for Extension

Graduate Calendar - General Regulations of the Graduate School:
General Regulations of the Graduate School - McMaster University (romcmaster.ca)

International Graduate Student Support:

Contact **Yufei Zheng**, Coordinator – International Graduate Students

- Pre-departure orientation
- one on one 30-minute meetings

Book an appointment with our International Graduate Student Coordinator – School of Graduate Studies (mcmaster.ca)

Graduate Community Resources:
Graduate Community Resources – School of Graduate Studies (mcmaster.ca)

## University Secretariat: Policies & Guidelines for Students

Quick Link – Students – University Secretariat (mcmaster.ca)
Including but not limited to:

- Academic Integrity Policy
- Student Appeal Procedures
- Discrimination and Harassment Policy
- Code of Student Rights and Responsibilities
- Requests for Relief for Missed Academic Term Work (via MSAF)

## Student Accessibility Services (SAS)

Creating a learning environment that is accessible to all students. SAS provides academic accommodation assistance and related support to students with disabilities at McMaster. Students requiring accessibility services are strongly encouraged to contact SAS as early as possible to allow ample time to arrange for appropriate accommodations.
To learn more about SAS and the accommodation process, please visit the SAS website here: Student Accessibility Services | McMaster University

## Graduate Student Association (GSA)

Graduate Student Association advocates for the graduate student community at McMaster University by providing support, information and services included: health and dental benefits, personal and professional development opportunities, social events and more.

For more information, visit Graduate Students Association of McMaster University or follow them on twitter (@MacGSA)

## Student Wellness/Mental Health

The Student Wellness Centre is located on campus in the Campus Health Centre (Peter George Centre for Living and Learning - PGCLL 2010/201). They provide services including: Counselling, mental health supports, medical care, wellness programs and education. For more information about the wellness centre visit: Student Wellness Centre - Student Wellness Centre (mcmaster.ca)

Good2Talk: Provides 24/7 confidential counselling information and referrals for all post-secondary students in Ontario via phone at 1-866-925-5454 or text GOOD2TALK to 686868

Empower me (Graduate Students): Provides 24/7 accessible counselling services to empower you to thrive, crisis support, mental health and wellbeing services. Call 1-844-741-6389

### McMaster University Chaplaincy Centre

In partnership with the University, the Chaplains help students, staff, and faculty with the challenges they experience. Visit their website: https://mcmasterchaplaincy.org/

### SWHAT

The Student Walk Home Attendant Team (SWHAT) is a volunteer service within the McMaster Students Union that will walk or bus with users during the evening hours, 7 days a week. In response to the on-going COVID-19 pandemic, SWHAT walkers, as well as students who request a walk, are required to wear a mask through the entirety of a walk or a duty shift. In addition, both SWHAT walkers and students who request a walk, must complete the MacCheck screening prior to a shift or walk.

For more information, visit SWHAT - MSU (msumcmaster.ca)

## Campus and Student Life Information

### COVID-19 Back to Mac

Back to Mac Home - COVID-19 (Coronavirus) (mcmaster.ca)

- download the app to your phone for campus visits
- check in daily before arriving

### McMaster Virtual Campus Tour

COVID has made it challenging to view the beautiful McMaster Campus. Watch the pre-recorded tour: Campus Map | Virtual Campus Tour | McMaster University

### Campus Bookstore

The campus bookstore is in Gilmour Hall room B101. This is where you can purchase textbooks, stationary, supplies, stamps, McMaster branded clothing, gifts, technology/computer supplies, and more.
Visit their website: McMaster University Campus Store
Contact the Campus Store by email: campusstore@mcmaster.ca
What textbooks are required for my courses? Search for Textbooks | McMaster University Campus Store

### Parking Services

http://parking.mcmaster.ca
Please go in person to purchase a transponder and set up an account.
9am-12pm & 1pm—4pm, closed for lunch 12-1pm. Contact Us - Parking Services (mcmaster.ca)

- Campus & Parking Map: Map - Parking Services (mcmaster.ca)

- Transponder information: Transponder - Parking Services (mcmaster.ca)
- Parking Rates: Rates - Parking Services (mcmaster.ca)

## Campus Security & Emergency

McMaster Campus Security Office is responsible for the safety and security of campus. The location of the office is E.T. Clark Room 201 (Extension 24281). For more information visit: Home - Security Services (mcmaster.ca) and Campus Emergency - Security Services (mcmaster.ca)

## Counselling Services

Equity and Inclusion Office - Home - Equity and Inclusion Office (mcmaster.ca)

International Student Services - International Students – School of Graduate Studies (mcmaster.ca)

Ombudsman's Office - Home (mcmaster.ca)

Office of Academic Integrity - McMaster University

Student Accessibility Services Student Accessibility Services | McMaster University

Office of the Registrar - Student Services - Office of the Registrar | McMaster University

Student Success Centre - Student Success Centre | McMaster University

## Health Services

Environmental and Occupational Health Support Services - Tel. 905-525-9140 Ext. 24352

Ontario Health Insurance Card - Tel. 905-521-7825 (Service Ontario)

Student Wellness Centre - Student Wellness Centre - Student Wellness Centre (mcmaster.ca)

University Health Insurance Plan - Health Insurance (UHIP) - Student Success Centre | McMaster University; Email: uhip@mcmaster.ca

Workplace Safety and Insurance Board Coverage for Graduate Students - Health, Safety & Well-Being - Human Resources (mcmaster.ca)

## Housing Services

McMaster Community Homes Corporation – Tel: 905-578-3833
E-mail: receptionist@communityhomes.ca

Off-Campus Housing - Mac Off-Campus Housing (mcmaster.ca) (Off-Campus Resource Centre)

On-Campus Housing - Home - Living At McMaster (Housing and Conference Services)
Questions can be emailed to Residence Admissions: resadmissions@mcmaster.ca

10 Bay Graduate Residence, opening Fall 2023: Construction begins on McMaster's 10 Bay Graduate Residence – Daily News

## Student Associations

Graduate Students Association (GSA) - Graduate Students Association of McMaster University

McMaster University Alumni Association - McMaster Alumni Community - Community Home

## Student Facilities and Resources

Athletics and Recreation - Welcome to McMaster Athletics & Recreation | Recreation

Bookstore - McMaster University Campus Store

NOTE: Post Office | McMaster University Campus Store

Day Care Facilities at McMaster:

- McMaster Children's Centre Incorporated - McMaster Children's Centre – Providing exceptional child care for the McMaster community since 1975. (wordpress.com)
- McMaster Students' Union Child Care Centre - Child Care Centre - MSU (msumcmaster.ca)

## University Library

The Social Science and Humanities Library is the Mills Memorial Library | McMaster University Library

Library resources are available off-campus, online, by visiting Off-Campus Access: Login to e-Resources - McMaster Libraries and signing in with your MAC ID and password. You can look up e-resources by the professor's name, course code or name.

Despite the closure of the library due to COVID, many of the library services are available remotely. For more information, please visit: Welcome | McMaster University Library

- Graduate Students & The Library: Graduate Students & The Library | McMaster University Library
- How to Cite Resource: How to Cite | McMaster University Library
- Graduate Student Research Guides: Home - Graduate Student Guides - McMaster LibGuides at McMaster University

## University Technology Services (UTS)

University Technology Services (UTS) offers a variety of services for McMaster students including the activation of MAC ID, email, Mosaic, Microsoft Office 365, Student computing Labs, and assistance with Virtual Private Networking.

There are 3 computer labs across main campus that are supported by UTS:
Burke Sciences Building: rooms 241, 242, 244, and 249
John Hodgins Engineering Building: room 233A/234
Kenneth Taylor Hall: rooms B121/ B123

For more information about UTS (University Technology Services), visit their website here: Home - UTS (mcmaster.ca)

## Special Resource Services/Facilities

### University Chaplain Centre

Chaplaincy Centre (mcmasterchaplaincy.org)

### McMaster Continuing Education

McMaster Continuing Education (mcmastercce.ca)

### Copyright

Home - Copyright (mcmaster.ca)

### Hospitality Services

Home - Hospitality Services (mcmaster.ca)

### MacPherson Institute

MacPherson Institute (mcmaster.ca)

### McMaster Media Production Services

Home - Media Production Services (mcmaster.ca)

### Underground Media & Design

They are a full-service media, design & print shop located in the basement of the McMaster Students Centre. They offer an affordable range of products and services to help you bring all your projects to life. Includes self-serve printing! Visit Underground Media + Design - MSU (msumcmaster.ca)

### McMaster Museum of Art

Home - McMaster Museum of Art

### Office of International Affairs

Home - McMaster Global

## MPP-DS Contact Information

Contact — Master of Public Policy Program (mcmaster.ca)

Cliff van der Linden – Academic Director, Email cliff.vanderlinden@mcmaster.ca

Vass Bednar - Executive Director, Email vass.bednar@mcmaster.ca

Laura Johnson – Administrator, Email pubpol@mcmaster.ca