



School of Graduate Studies

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To : Members of Graduate Council
From : Christina Bryce
Assistant Graduate Secretary

The next meeting of Graduate Council will be held on **Tuesday January 19th at 9:30 am via Zoom.**

Listed below are the agenda items for discussion.

Please email cbryce@mcmaster.ca if you are unable to attend the meeting.

A G E N D A

- I. Minutes of the meeting of December 8th, 2020**
- II. Business arising**
- III. Report from the Vice-Provost and Dean of Graduate Studies**
- IV. Report from the Graduate Associate Deans**
- V. Report from the Associate Registrar and Graduate Secretary**
- VI. Intersession opportunities - Acting Vice-Provost (Faculty)**
- VII. Faculty of Business Graduate Curriculum and Policy Committee Report**
- VIII. Plagiarism-checking Software Update**
- IX. Scholarship Committee Membership Update**

Tuesday December 8th at 9:30 am via Zoom

Present: Dr. Doug Welch (Chair), Dr. J. Gillet, Dr. S. Hanna, Dr. M. Horn, Dr. K. Hassanein, Dr. M. Thompson, Dr. A. Hicks, Dr. M. Dion, Dr. S. Brophy, Dr. J.P. Xu, Dr. J. Shedden, Dr. J. Kish, S. Zakaria, Dr. A. Shi, Dr. S. Raha, Dr. A. Roddick, Dr. M. Stroinska, Dr. J. West-Mays, S. Madeiros, Dr. S. Bannerman, Dr. S. Raha, S.K. Dhami, C. Davidson, Dr. D. Mountain, Dr. N. Tan, O. Loertscher, C. Seiler, K. Tsang, E. Wright, M. Naisani, S. Baschiera (Associate Registrar and Graduate Secretary), C. Bryce, (Assistant Graduate Secretary)

Regrets: Ms. V. Lewis

By Invitation: Dr. A. Gullage, Ms. T. Long, Ms. N. Solano, Ms. A. Masciantonio

I. Minutes of the meeting of November 17th, 2020

It was duly moved and seconded, **‘that Graduate Council approve the minutes of the meeting of November 17th, 2020, with a correction to the attendance. ‘**

The motion **carried**.

II. Business arising

There was no business arising.

III. Report from the Vice-Provost and Dean of Graduate Studies

Dr. Welch reported on the following items:

- The current COVID restriction status in Hamilton, noting the additional requirements from public health for coming to campus and the possibility of additional requirements if the city moves into a lock down;
- International arrivals, noting that 30 students have arrived or plan to;
- Recommendations from the Virtual Learning Taskforce which provide guidance for what the university feels are reasonable changes for instructors in short/middle/long term;
- Start of the winter term, with the return to work date unchanged but the first classes starting a week later, except for health sciences;
- No new information on the Trillium or OGS front.

IV. Report from the Graduate Associate Deans

Dr. Hassanein (Faculty of Business) reported on the following items:

- Plans for five scholarships for indigenous students to study in different MBA programs with plans to maximize uptake;
- A Commitment to offer scholarships to postdocs of colour.

Dr. Gillett (Faculty of Social Sciences) reported on the following items:

- Recruitment to the Master of Public Policy Program.

Dr. Hanna (Faculty of Health Sciences) reported on the following items:

- The Faculty is keeping track of new restrictions, noting the extra layer of complication for learners in a healthcare setting;
- A virtual talk on how to have a successful committee meeting;
- Annual student ambassador meet and greet with prospective students;
- Planning for the Research Plenary in Spring.

Dr. Thompson (Faculty of Engineering) reported on the following items:

- Committee working on graduate calendar to reorganize, remove dead weight and make sure that it align to new policies at the university;
- The Faculty will be giving out a fellowship in recognition of the need to attract more Ph.D. more diverse faculty population educating students.

Dr. Horn (Faculty of Humanities) reported on the following items:

- Faculty has weathered the pandemic well so far, with kudos to faculty members for their hard work;
- Recruitment season beginning.

V. Report from the Associate Registrar and Graduate Secretary

Ms. Baschiera reported on the following items:

- Registration for the winter term and thesis defences are both going well;
- Admissions is ramping up for the next cycle;
- Supervisory committee reports need to be filed or extensions requested;
- Work on the calendar revision committee, noting that there is still work to be done to ensure the companion policy or process documents are tweaked or adjusted;
- Requirements still being gathered for a CRM;
- The admissions project remains green.

VI. Aid and Award Policy Revisions

Ms. Masciantonio explained that the revised policy provides equity and transparency in aid and award policies and supports diversity and inclusivity in recruitment and retention. Key updates include extension of mandatory policy revision cycle, the addition of EDI principles framework and an increase to award by application minimum value.

Committee members discussed the criteria for academic awards for students taking a second bachelor's degree. In response to a question about the Governors General medal, Ms. Masciantonio explained that the awards policy deals with internal McMaster awards but not federal awards.

It was duly moved and seconded, **'that Graduate Council approve the revisions to the Aid and Award Policy as outlined in the document.'**

The motion was **carried**.

VII. IQAP Policy Revisions

Dr. Gullage explained that the revisions are largely a result of the audit of McMaster's quality assurance policy and procedures. The revisions respond to the points that the auditors indicated in their report, most of which were concerns around clarifying practices.

It was duly moved and seconded, **'that Graduate Council approve the revisions to the IQAP Policy as outlined in the document.'**

The motion was **carried**.

VIII. Faculty of Engineering Graduate Curriculum and Policy Committee Report

Dr. Thompson presented the report included the following changes;

- Chemical Engineering proposed a change to their calendar around the expected length of time to complete the accelerated option, in line with an earlier change to the language around the standard-length Masters;
- Computing and Software proposed a change to their comprehensive examination moving to a different model of proposing a grant-like project and defending it;
- Materials Science and Engineering proposed a change to their M.A.Sc., adding the requirement for a supervisory committee meeting and, for students in the accelerated option, two terms of research in advance of the option will be required;
- The School of Engineering Practice and Technology proposed a change to their elective options for two programs, related to course cancellations.

It was duly moved and seconded, **'that Graduate Council approve the changes proposed by the Faculty of Engineering as described in the documents.'**

The motion was **carried**.

IX. Faculty of Health Sciences Graduate Policy and Curriculum Committee Report

Dr. Hanna explained that the for-information items included new courses, cancellations and course changes from a number of programs.

X. Faculty of Science Graduate Curriculum, Policy, Admissions and Study Committee Report

Dr. Hicks noted the report included the following changes:

- Math proposed a change to their comprehensive examination, separating the components and allowing one to be written at the Masters level. The requirements remain the same overall.
- Chemistry is proposing a change in their Ph.D. transfer requirement, allowing students to transfer and complete course requirements that are not yet complete once in their Ph.D.

It was duly moved and seconded, **'that Graduate Council approve the changes proposed by the Faculty of Science as described in the documents.'**

The motion was **carried**.

XI. Covid Curriculum Update – Engineering

Dr. Thompson explained that this was a notification to Graduate Council of a request by Computing and Software to delay the implementation of a new milestone due to the difficulty of having students complete seminar attendance while remote.

To : Graduate Council

From : Christina Bryce
Assistant Graduate Secretary

At its meeting on November 11th the Faculty of Business Graduate Curriculum and Policy Committee approved the following recommendations.

Please note that these recommendations were approved by the Faculty of Business.

For Approval of Graduate Council:

- a. **Blended Learning Part-Time MBA**
 - i. **Change to Course Requirements and Calendar Copy**

For Information of Graduate Council:

- b. **Blended Learning Part-Time MBA**
 - i. **Change to Requisites**
 - BL654 Intermediate Operations
 - BL700 Business, Government & Global Environment
 - BL720 Strategic Management
- c. **M.B.A.**
 - i. **Change to Course Title and Requisite**
 - B733 Multidisciplinary Entrepreneurship
 - ii. **Change to Course Title and Description**
 - B734 International Entrepreneurship
 - iii. **Change to Prerequisites**
 - B712 Managerial Negotiations
 - B716 Strategic Organizational Change
 - B730 Strategic Management of Technology
 - C711 Health Economics and Evaluation for Managers
 - C727 Pharma/Biotech Business Issues
 - K723 Data Mining and Business Intelligence
 - K731 Project Management
 - B712 Managerial Negotiations
 - F720 Small Business/ Entrepreneurial Finance
 - M724 Innovation and New Products
 - O650 Operations Management



RECOMMENDATION FOR CHANGE IN GRADUATE CURRICULUM - FOR CHANGE(S) INVOLVING DEGREE PROGRAM REQUIREMENTS / PROCEDURES / MILESTONES

<u>IMPORTANT: PLEASE READ THE FOLLOWING NOTES BEFORE COMPLETING THIS FORM:</u>			
<p>1. This form must be completed for ALL changes involving degree program requirements/procedures. All sections of this form must be completed.</p> <p>2. An electronic version of this form (must be in MS WORD not PDF) should be emailed to the Assistant Secretary, School of Graduate Studies (cbryce@mcmaster.ca).</p> <p>3. A representative from the department is required to attend the Faculty Curriculum and Policy Committee meeting during which this recommendation for change in graduate curriculum will be discussed.</p>			
DEPARTMENT		DeGroot School of Business	
NAME OF PROGRAM and PLAN		Blended Learning Part-Time MBA Program	
DEGREE	Master of Business Administration		
NATURE OF RECOMMENDATION (PLEASE CHECK APPROPRIATE BOX)			
Is this change a result of an IQAP review? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
CREATION OF NEW MILESTONE <input checked="" type="checkbox"/>			
CHANGE IN ADMISSION REQUIREMENTS	<input type="checkbox"/>	CHANGE IN COMPREHENSIVE EXAMINATION PROCEDURE	<input type="checkbox"/>
CHANGE IN COURSE REQUIREMENTS	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
CHANGE IN THE DESCRIPTION OF A SECTION IN THE GRADUATE CALENDAR		EXPLAIN:	
OTHER CHANGES	<input checked="" type="checkbox"/>	EXPLAIN: Proposal to change term sequencing of BL700 (Business Government and Global Environment) and BL720 (Strategic Management)	

DESCRIBE THE EXISTING REQUIREMENT/PROCEDURE:

Currently, BL720 is offered in the winter term and BL700 is offered in the summer term.

PROVIDE A DETAILED DESCRIPTION OF THE RECOMMENDED CHANGE (*Attach additional pages if space is not sufficient.*)

BL700 Business, Government and the Global Environment was originally scheduled in the BLPT program to come after BL720 Strategic Management. This is opposite to the order of their corresponding courses in the regular MBA program, P700 and P720, and contrary to the logic for the original design of the MBA program.

RATIONALE FOR THE RECOMMENDED CHANGE (How does the requirement fit into the department's program and/or tie to existing Program Learning Outcomes from the program's IQAP cyclical review?):

BL720 (like P720 in the full-time MBA program) should precede BL700 as BL720 finalizes the core learning concepts within the first two years of the BLPT program and acts as a capstone course. As a result, BL700 should be a pre-requisite for BL720 (which is similar to the logic that is followed in the full-time MBA program).

PROVIDE IMPLEMENTATION DATE: (*Implementation date should be at the beginning of the academic year*)

September, 2021

ARE THERE ANY OTHER DETAILS OF THE RECOMMENDED CHANGE THAT THE CURRICULUM AND POLICY COMMITTEE SHOULD BE AWARE OF? IF YES, EXPLAIN.

NO

PROVIDE A DESCRIPTION OF THE RECOMMENDED CHANGE TO BE INCLUDED IN THE CALENDAR (please include a tracked changes version of the calendar section affected if applicable):

Please see attached calendar copy

CONTACT INFORMATION FOR THE RECOMMENDED CHANGE:

Name: John Medcof
September 11, 2020

Email: medcofj@mcmaster.ca.

Extension: 20599

Date submitted:

If you have any questions regarding this form, please contact the Assistant Secretary, School of Graduate Studies, cbryce@mcmaster.ca

SGS/2013



RECOMMENDATION FOR CHANGE IN GRADUATE CURRICULUM - FOR CHANGE(S) INVOLVING DEGREE PROGRAM REQUIREMENTS / PROCEDURES / MILESTONES

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DEPARTMENT		DeGroote School of Business	
NAME OF PROGRAM and PLAN		Blended Learning Part-Time MBA Program	
DEGREE	Master of Business Administration		
NATURE OF RECOMMENDATION (PLEASE CHECK APPROPRIATE BOX)			
Is this change a result of an IQAP review? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
CREATION OF NEW MILESTONE <input type="checkbox"/>			
CHANGE IN ADMISSION REQUIREMENTS	<input type="checkbox"/>	CHANGE IN COMPREHENSIVE EXAMINATION PROCEDURE	<input type="checkbox"/>
CHANGE IN THE DESCRIPTION OF A SECTION IN THE GRADUATE CALENDAR	<input checked="" type="checkbox"/>	EXPLAIN: Proposal to remove B712, F720, M724 and K731 from the list of full-time elective offerings that are available to Blended Learning Part-Time MBA students.	
OTHER CHANGES	EXPLAIN:		

DESCRIBE THE EXISTING REQUIREMENT/PROCEDURE:

Currently B712, F720, M724 and K731 are listed under the “Other Electives” option for BLPT students.

PROVIDE A DETAILED DESCRIPTION OF THE RECOMMENDED CHANGE (*Attach additional pages if space is not sufficient.*)

The proposal is to remove B712, F720, M724 and K731 from the “Other Electives” list as all of these courses have equivalents offered as blended-formatted electives (i.e. online/weekend residency format) to BLPT students (BL712, BL713, BL714, BL715).

RATIONALE FOR THE RECOMMENDED CHANGE (How does the requirement fit into the department’s program and/or tie to existing Program Learning Outcomes from the program’s IQAP cyclical review?):

BLPT students should only be provided with full-time elective options for which there is no blended-formatted (online/weekend residency format) equivalent. As blended-formatted options for B712, F720, M724 and K731 exist as elective options for students in the blended-format, they should only be provided with this option so as to not reduce available spaces for students in the full-time MBA program (as students in the full-time program do not have the option to complete blended-formatted electives through the BLPT program).

PROVIDE IMPLEMENTATION DATE: (*Implementation date should be at the beginning of the academic year*)

September, 2021

ARE THERE ANY OTHER DETAILS OF THE RECOMMENDED CHANGE THAT THE CURRICULUM AND POLICY COMMITTEE SHOULD BE AWARE OF? IF YES, EXPLAIN.

N/A

CONTACT INFORMATION FOR THE RECOMMENDED CHANGE:

Name: John Medcof Email: medcofj@mcmaster.ca Extension: 20599 Date submitted:
September 9, 2020

If you have any questions regarding this form, please contact the Assistant Secretary, School of Graduate Studies,
cbryce@mcmaster.ca



RECOMMENDATION FOR CHANGE IN GRADUATE CURRICULUM - FOR CHANGE(S) INVOLVING DEGREE PROGRAM REQUIREMENTS / PROCEDURES / MILESTONES

<u>IMPORTANT: PLEASE READ THE FOLLOWING NOTES BEFORE COMPLETING THIS FORM:</u>			
<p>1. This form must be completed for <u>ALL</u> changes involving degree program requirements/procedures. <u>All</u> sections of this form <u>must</u> be completed.</p> <p>2. An electronic version of this form (must be in MS WORD <u>not</u> PDF) should be emailed to the Assistant Secretary, School of Graduate Studies (cbryce@mcmaster.ca).</p> <p>3. A representative from the department is <u>required to attend</u> the Faculty Curriculum and Policy Committee meeting during which this recommendation for change in graduate curriculum will be discussed.</p>			
DEPARTMENT	DeGroote School of Business		
NAME OF PROGRAM and PLAN	Blended Learning Part-Time MBA Program		
DEGREE	Master of Business Administration		
NATURE OF RECOMMENDATION (PLEASE CHECK APPROPRIATE BOX)			
Is this change a result of an IQAP review? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
CREATION OF NEW MILESTONE <input checked="" type="checkbox"/>			
CHANGE IN ADMISSION REQUIREMENTS	<input type="checkbox"/>	CHANGE IN COMPREHENSIVE EXAMINATION PROCEDURE	<input type="checkbox"/>
CHANGE IN THE DESCRIPTION OF A SECTION IN THE GRADUATE CALENDAR	<input checked="" type="checkbox"/>	EXPLAIN: Proposal to change the calendar wording to reflect that students will complete independent study electives in their third year of study vs. their second year of study	
OTHER CHANGES	<input type="checkbox"/>	EXPLAIN:	

DESCRIBE THE EXISTING REQUIREMENT/PROCEDURE:

Current calendar verbiage:

Students can complete an independent study under the supervision of a faculty member. There is no thesis requirement for graduation in the MBA program. However, a student in third year of the BLPT program may undertake, with the prior approval of the appropriate instructor, Area Chair, and Associate Dean of Business, to develop an original paper, research study, or project in an area directly associated with their program of study. Special Research Projects must be supervised by a faculty member. Credit for **one second-year course** will be granted upon satisfactory completion of the project. In order to make best use of this opportunity the student must plan the research and contact a faculty member in the session preceding the one in which they intend to register for the special research project. *BLPT students are permitted to take only one Special Research Project as an elective. The remaining three electives must be taken from either the Blended Format Elective list or Other Elective list (see items #1 and #2 above).

PROVIDE A DETAILED DESCRIPTION OF THE RECOMMENDED CHANGE (*Attach additional pages if space is not sufficient.*)

Verbiage should be changed to indicate that students will receive credit for one third year course as BLPT students complete these electives during their third year of study vs. their second year of study.

RATIONALE FOR THE RECOMMENDED CHANGE (How does the requirement fit into the department's program and/or tie to existing Program Learning Outcomes from the program's IQAP cyclical review?):

See above

PROVIDE IMPLEMENTATION DATE: (*Implementation date should be at the beginning of the academic year*)

September, 2021

ARE THERE ANY OTHER DETAILS OF THE RECOMMENDED CHANGE THAT THE CURRICULUM AND POLICY COMMITTEE SHOULD BE AWARE OF? IF YES, EXPLAIN.

NO

PROVIDE A DESCRIPTION OF THE RECOMMENDED CHANGE TO BE INCLUDED IN THE CALENDAR (*please include a tracked changes version of the calendar section affected if applicable*):

There is no thesis requirement for graduation in the MBA program. However, a student in third year of the BLPT program may undertake, with the prior approval of the appropriate instructor, Area Chair, and Associate Dean of Business, to develop an original paper, research study, or project in an area directly associated with their program of study. Special Research Projects must be supervised by a faculty member. Credit for one **third-year course** will be granted upon satisfactory completion of the project. In order to make best use of this opportunity the student must plan the research and contact a faculty member in the session preceding the one in which they intend to register for the special research project.

CONTACT INFORMATION FOR THE RECOMMENDED CHANGE:

Name: John Medcof Email: medcofj@mcmaster.ca Extension: 20599 Date submitted:
September 11, 2020

If you have any questions regarding this form, please contact the Assistant Secretary, School of Graduate Studies, cbryce@mcmaster.ca

SGS/2013

Business Administration Part-Time, M.B.A.

Part-Time MBA Programs

For students wishing to complete their MBA but unable to commit to a full-time study schedule, a part-time program is an ideal alternative.

The Blended Learning Part-time MBA launched in September 2018. Admission into the Part-time MBA Program was discontinued in 2017. Part-time students generally may take up to 6 units of course work per term, with the exception of Terms 8 and 9 in the Blended Learning Part-time Program.

Students with a Bachelor of Commerce degree may complete an Accelerated MBA Program on a full-time or part-time basis. Please refer to the Accelerated MBA Program section for additional detail.

Blended Learning Part-time MBA

For students enrolled after September 2018

Length: 9 terms. Please note this program follows a prescribed sequence.

Number of courses/units: 21 courses/55.5 units

Admission Criteria

Applicants to the BLPT MBA are expected to meet the following requirements:

- ◇ Undergraduate degree in any discipline from a recognized post-secondary institution. A 4- year degree is recommended.
- ◇ Recommended B average (equivalent to a McMaster 8.0 GPA out of 12) in the two most recent years of undergraduate study, or the equivalent of 60 academic credits. Applicants with a GPA below a B may be encouraged to provide supplemental academic materials (e.g., competitive GMAT results). Courses used in GPA calculations for applicants holding master's or doctoral degrees are determined on a case-by-case basis.
- ◇ Résumé to assess work experience, with a minimum of 4 years of professional work experience expected.
- ◇ Two letters of recommendation, including at least one from a current or former supervisor.
- ◇ Admissions interview, if necessary, to better understand a prospective student's capabilities, learning objectives and potential for success in the Program.
- ◇ Proof of English proficiency, demonstrated through: competitive TOEFL, IELTS, or PTE scores OR residence in an English-speaking country for at least four years OR completion of at least three years of full-time post-secondary education with English as the primary language of instruction, excluding ESL courses.
- ◇ Prospective applicants who do not meet the normal admission requirements, should consult the Program Director to discuss how their work experience might be assessed to make up for insufficient standing in their undergraduate

degree. Please refer to Section 2.1.1 of the Graduate Calendar on this matter.

Program specific notes:

Meeting minimum admission requirements does not guarantee acceptance into the program.

This program offers non-elective courses in a Blended Learning format. Students are required to engage in on-line learning activities, in addition to attending 3 mandatory weekend residencies per term.

Please note that it is not possible to transfer from the BLPT Program to other MBA Programs (MBA, MBA with Co-op or Accelerated MBA). Please speak with program staff to ensure this is the best program option for you.

Required Courses

Term 1 (6 units)

- ◇ [BUSINESS BL600 / Leadership Fundamentals](#)
- ◇ [BUSINESS BL610 / Management Fundamentals](#)

Term 2 (6 units)

- ◇ [BUSINESS BL602 / Economics & Business Statistics](#)
- ◇ [BUSINESS BL604 / Creating Customer Value](#)

Term 3 (6 units)

- ◇ [BUSINESS BL601 / Managing Financial Resources](#)
- ◇ [BUSINESS BL603 / Competing Through Digital Transformation & Analytics](#)

Term 4 (6 units)

- ◇ [BUSINESS BL605 / Managing Organizations](#)
- ◇ [BUSINESS BL651 / Management Accounting for Decisions Makers](#)
BL652 Intermediate Finance

Term 5 (6 units)

- ◇ [BUSINESS BL700 / Business, Government & Global Environment](#)
- ◇ [BUSINESS BL720 / Strategic Management](#)
BL653 Intermediate Marketing
BL654 Intermediate Operations

Term 6 (6 units)

- ◇ [BUSINESS BL700 / Business, Government & Global Environment](#)
- ◇ [BUSINESS BL720 / Strategic Management](#)
- ◇ [BUSINESS BL751 / Innovation & Design Thinking](#)
- ◇ [BUSINESS BL752 / Co-Creating Strategic Foresight](#)

Term 7 (6 units)

Elective credits* (6 units)

Term 8 (6 units)

Elective credits* (3 units)

Strategic Integration Project A (3 units)

Term 9 (7.5 units)

Elective Credit (3 units)

Strategic Innovation Project B (3 units)

Program Synthesis & Future Planning (1.5 units)

BLPT Electives

*12 units of elective credit are to be taken from one of the 3 categories below:

1. Blended Learning Format Electives

(weekend residencies combined with online components)

- ◇ [BUSINESS BL710 / Accounting for Decision Makers](#)
- ◇ [BUSINESS BL711 / Predictive Analytics for Managers](#)
- ◇ [BUSINESS BL712 / Managerial Negotiations](#)
- ◇ [BUSINESS BL713 / Entrepreneurial & Small Business Finance](#)
- ◇ [BUSINESS BL714 / Innovation and New Products](#)
- ◇ [BUSINESS BL715 / Project Management](#)

2. Other Electives

Electives in this category will be offered in person (*with the exception of courses marked with an asterisk, which are offered online) and not through the weekend residency/online blended format model.

- ◇ [BUSINESS A721 / Management Accounting Information for Strategic Development](#)
- ◇ [BUSINESS A732 / Canadian Income Tax Fundamentals](#)
- ◇ [BUSINESS A750 / Financial Statement Analysis](#)
- ◇ ~~[BUSINESS B712 / Managerial Negotiations](#)~~
- ◇ [BUSINESS B715 / Principles of Leadership](#)
- ◇ [BUSINESS B716 / Strategic Organizational Change](#)

- ◇ [BUSINESS B717 / Management Development](#)
- ◇ [BUSINESS B730 / Strategic Management of Technology](#)
- ◇ [BUSINESS F700 / Valuation for Finance Professionals](#)
- ◇ [BUSINESS F701 / Alternative Investments and Portfolio Management](#)
- ◇ [BUSINESS F712 / Applied Corporate Finance](#)
- ◇ [BUSINESS F713 / Security Analysis](#)
- ◇ [BUSINESS F716 / International Financial Management](#)
- ◇ [~~BUSINESS F720 / Small Business/Entrepreneurial Finance~~](#)
- ◇ [BUSINESS F721 / Mergers, Acquisitions and Corporate Control](#)
- ◇ [BUSINESS F722 / Market Trading and Risk Management](#)
- ◇ [BUSINESS F723 / Fixed Income Analysis](#)
- ◇ [BUSINESS F724 / Venture Capital and Private Equity](#)
- ◇ [BUSINESS F725 / Personal Financial Management](#)
- ◇ [BUSINESS F726 / Behavioural Finance](#)
- ◇ [BUSINESS F727 / Working Capital Management](#)
- ◇ [BUSINESS F730 / Pension, Retirement and Estate Planning](#)
- ◇ [BUSINESS F731 / Insurance and Risk Management](#)
- ◇ [BUSINESS F732 / Personal Financial Planning and Advising](#)
- ◇ [BUSINESS F733 / Financial Risk Management](#)
- ◇ [BUSINESS F734 / Real Estate Finance and Investment](#)
- ◇ [BUSINESS F735 / Financial Modelling](#)
- ◇ [BUSINESS F741 / Introduction to FinTech](#)
- ◇ [BUSINESS F743 / Big Data in Finance](#)
- ◇ [BUSINESS K723 / Data Mining and Business Intelligence](#)
- ◇ [BUSINESS K724 / eBusiness Strategies](#)
- ◇ [BUSINESS K725 / Business Process Management](#)
- ◇ [~~BUSINESS K731 / Project Management~~](#)
- ◇ [BUSINESS K735 / Managing the Implementation of Enterprise Systems](#)
- ◇ [BUSINESS K736 / Management Issues in eHealth](#)
- ◇ [BUSINESS K737 / Cases in eBusiness, Innovation and Entrepreneurship](#)
- ◇ [BUSINESS M721 / Business Marketing](#)
- ◇ [BUSINESS M722 / Health Care Marketing for Managers](#)
- ◇ [~~BUSINESS M724 / Innovation and New Products~~](#)
- ◇ [BUSINESS M727 / Marketing Communication](#)
- ◇ [BUSINESS M731 / Marketing Research](#)
- ◇ [BUSINESS M732 / Consumer Behaviour](#)
- ◇ [BUSINESS M733 / Marketing Analytics](#)
- ◇ [BUSINESS M734 / Strategic Marketing Analysis](#)
- ◇ [BUSINESS M736 / Services Marketing](#)
- ◇ [BUSINESS M740 / Corporate Reputation and Brand Management](#)
- ◇ [BUSINESS M750 / Consultative Selling](#)
- ◇ [BUSINESS M751 / Sustainability and Corporate Social Responsibility](#)
- ◇ [BUSINESS O701 / Modeling and Analytics using Spreadsheets](#)

- ◇ [BUSINESS O721 / Inventory Management and Production Planning](#)
- ◇ [BUSINESS O725 / Business Logistics](#)
- ◇ [BUSINESS O726 / Methods for Quality Management](#)
- ◇ [BUSINESS O734 / Supply Chain Management](#)
- ◇ [BUSINESS O735 / Strategic Procurement](#)
- ◇ [BUSINESS P715 / Entrepreneurship](#)
- ◇ [BUSINESS P722 / Legal Aspects of Business](#)
- ◇ [BUSINESS P731 / Crisis Management and Communications](#)
- ◇ [BUSINESS C711 / Health Economics and Evaluation for Managers](#)
- ◇ [BUSINESS C715 / Health Care Funding and Resource Allocation](#)
- ◇ [BUSINESS C721 / Health Policy Analysis for Managers](#)
- ◇ [BUSINESS C722 / Management of Population Health](#)
- ◇ [BUSINESS C725 / Managing Communications in Health Care *](#)
- ◇ [BUSINESS C727 / Pharma/Biotech Business Issues](#)
- ◇ [BUSINESS C735 / Proposal Development for Health Care Leaders *](#)
- ◇ [BUSINESS C736 / Quality Management in Health Services](#)
- ◇ [BUSINESS C741 / Health Care Marketing for Managers](#)

3. Special Research Project

Students can complete an independent study under the supervision of a faculty member.

There is no thesis requirement for graduation in the MBA program. However, a student in third year of the BLPT program may undertake, with the prior approval of the appropriate instructor, Area Chair, and Associate Dean of Business, to develop an original paper, research study, or project in an area directly associated with their program of study. Special Research Projects must be supervised by a faculty member. Credit for one second-year course will be granted upon satisfactory completion of the project. In order to make best use of this opportunity the student must plan the research and contact a faculty member in the session preceding the one in which they intend to register for the special research project. *BLPT students are permitted to take only one Special Research Project as an elective. The remaining three electives must be taken from either the Blended Format Elective list or Other Elective list (see items #1 and #2 above).

BUSINESS A719 / Independent Research Project in Accounting
 BUSINESS B719 / Independent Research Project in Organizational Behaviour
 BUSINESS C719 / Independent Research Project in Health Sciences Management
 BUSINESS E719 / Independent Research Project in Business Economics
 BUSINESS F719 / Independent Research Project in Finance
 BUSINESS H719 / Independent Research Project in Human Resources Management
 BUSINESS I719 / Independent Research Project in International Business
 BUSINESS K719 / Independent Research Project in Management Information Systems
 BUSINESS M719 / Independent Research Project in Marketing
 BUSINESS O719 / Independent Research Project in Operations Management
 BUSINESS P719 / Independent Research Project in Business Environment and Policy
 BUSINESS V719 / Independent Research Project in Strategic Business Valuation

Part-Time MBA

For students enrolled on or before September 2016

Length: Variable. It takes most students 4 to 5 years, but students have a maximum of 8 years to complete the program.

Number of courses: 20

Program specific requirements: Work experience helps, but is not required.

Program specific notes:

- ◇ You can take a maximum of 2 classes per term.
 - ◇ You may have the option of taking complete terms off. Please consult an Academic Advisor.
 - ◇ Evening courses are held once a week and usually run from 7 p.m. to 10 p.m.
 - ◇ Students admitted prior to September 2016 are not permitted to transfer into the Blended Learning Part-time Program.
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Scholarship Committee Membership Changes

Dylan Kobsar	Kinesiology	remove from scholarship committee
Steven Brown	PNB	remove from scholarship committee
Jeremy Walsh	Kinesiology	new scholarship committee member
Hong Jin Sun	PNB	new scholarship committee member

David Venus	Physics and Astronomy	remove from scholarship committee
Sean Carey	Geography & Earth Sciences	remove from scholarship committee
Bruce Gaulin	Physics and Astronomy	new scholarship committee member
Ed Reinhardt	Geography & Earth Sciences	new scholarship committee member